

How we generate value

Our market-tested operating model continues to focus on optimal utilisation of capitals, continuously delivering value-accretive outcomes for our stakeholders.

Inputs

Financial capital

Equity: ₹ 2,350 Lakhs
Debt: ₹ 1,50,335 Lakhs

Retained earnings: ₹ 65,316 Lakhs
Capital commitment as on 31st March, 2022: ₹ 7,386 Lakhs

Manufactured capital

Number of Integrated cement plants: **3**
Number of grinding units: **2**
Total installed capacity of cement production: **8.25 MTPA**
Total installed capacity of clinker production: **4.75 MTPA**
Number of thermal power plants: **2**
Number of solar stations: **3**
Number of waste heat recovery plants: **2**

Total waste heat recovery capacity: **14.10 MW**
Total solar power capacity installed: **1.45 MW**
Total hydro power capacity: **8.30 MW**
Number of offices: **10**
Number of warehouses: **58**
Total value of net fixed assets: ₹ 2,14,858 Lakhs
One of the lowest cost cement producers in India

Intellectual capital

Technology collaborations: **Taking collaboration as per development projects and as required**
Use of robotics in plant operations: **2 Integrated plants +2 Grinding Units.**
Total Investment in R&D: ₹ 78 Lakhs
Digitalisation initiatives: ₹ 70 Lakhs

Human capital

Employees: **2,603**
Total hours of training provided: **18,216 hrs**

People employed for >10 years within SCL: **318**
Employees belonging to local communities: **80%**

Social and relationship capital

Total CSR expenditure: ₹ 255 Lakhs
Distributors: **2,244**

Natural capital

Total limestone mine reserves: **625.05 MnT**
Limestone mined: **3.97 MnT**
Total coal used: **0.37 MnT**
Freshwater withdrawal: **1,61,440.60 kL**
Direct energy consumed at kilns: **8,054.26 TJ**
Indirect energy consumed: **56,211.80 Mwh**

Solar power consumed (net): **1,594.307 Mwh**
Thermal substitution rate: **3.76%**
Fly ash consumed: **0.37 MnT**
Gypsum consumed: **0.11 MnT**
Slag consumed: **0.34 MnT**

Vision and Mission

Governance

Activities

Upstream activities

- Mining
- Raw material procurement
- Inbound logistics
- Clinker production
- Grinding

Downstream activities

- Packaging
- Outbound logistics
- Distribution and marketing
- End use
- Waste collection and recycling

Support functions

- Human resources and administration
- IT and digital
- Quality
- Environment management
- Research and development
- Secretarial and legal
- Finance and accounts
- Energy management

Outputs

19,24,236 MT
Ordinary Portland Cement (OPC)

11,42,686 MT
Portland Pozzolana Cement (PPC)

3,60,585 MT
Portland Slag Cement (PSC)

19,320 MT
Sulphate Resistant Cement (SRC)

51,733 MT
Composite Cement(CC)

1,01,749 MT
Ground Granulated Blast Furnace Slag (GGBS)

29,43,173 MT
Clinker Produced

38,29,193 MT
Cementitious Produced

Emissions
SOx: **0.14 Kg/MT**
NOx: **0.94 Kg/MT**
Dust: **0.052 Kg/MT**
GHG: Cementitious Material
Scope 1 excluding on site power: **603.35 kg net CO₂/MT**
on site power generation - **64.86 kg net CO₂/MT**
Scope 2: **12.72 kg net CO₂/MT**
Scope 3: **22.15 kg net CO₂/MT**

Solid waste
Steel scrap: **1,141 MT**
Tyres, oils, grease, and others: **123 MT**

Liquid waste
Zero Effluent discharge: **0**

Outcomes

Revenue: ₹ **1,59,687 Lakhs**
EBITDA: ₹ **27,577 Lakhs**
PAT: ₹ **5,915 Lakhs**
ROE: **5%**

RoCE: **8%**
EPS: **5.03**
Dividend declared: **35%**

Capacity utilisation: **58%**
Plant availability: **100%**

Increase in the production of high-margin products: **4%**

Key process improvements achieved during the year: **Improved TSR ratio, improved blended cements volume.**
Cost savings from digitalisation: **In implementation**

LTIFR: **0**
Fatalities: **0**
Number of safe man-hours: **40,55,113**

Per-tonne productivity per employee: **1,403**
Employee retention rate: **90%**
Employees promoted: **175**

Beneficiaries of CSR activities: **42,000+**
Vendors engaged with: **944**
Customer complaints resolved: **100%**

Credit rating: **IND A/RWE**
Contribution to the exchequer: ₹ **51,726 Lakhs**

Wastewater recycled: **39,332 kL**
Waste heat recovered: **42,863 MWh (Mattampally)**

Solid waste recycled: **8,48,167 MT**
Waste to landfill: **0**

Strategy and resource allocation

Performance

Risk management

External environment